



THREE-YEAR CAPITAL EXPENSE PROGRAM 2020-2021-2022

Dear Residents,

As required by the Municipal Code, the Municipal Council must adopt, on an annual basis, a three-year capital expense program for the subsequent three fiscal years. The program must be divided into annual phases and specify the purpose, amount, and funding mode of capital expenses planned by the Municipality for which the funding period exceeds 12 months.

The three-year capital expense program recently adopted by the Council during its special meeting applies to the years 2020, 2021 and 2022. The program includes investments totalling **\$24,764,659, divided into three annual phases as follows:**

- 2020: \$12,974,782
- 2021: \$6,977,500
- 2022: \$4,812,377

While this is a large amount, please understand that projects are funded in many ways and that part of their funding stems from grants and contributions.

Since we do not collect the total revenues at once from new developments, the Council has to make choices to reduce debt impact while continuing to move forward with projects designed to maintain our infrastructure and our residents' quality of life.

Project funding under the three-year capital expense program

Project funding for the next three years comes from the following sources:

- Contributions and grants: \$8,285,678
- Debt to the whole: \$15,069,432
- Sector debt: \$581,779
- Amount funded by the Municipality: \$827,770 (contributions for parks and playgrounds, working capital, operating budget and allocated surplus)



The Council's priority projects for the next three years

The Council will prioritize the same three projects as in the past year, namely, the community trail, rehabilitation work on Meech Lake Road, and rehabilitation work on De la Rivière Road.

Rehabilitation works on De la Mine Road and on Notch Road were priorities for the Council last year. We are pleased to announce that work has been completed at Notch Road and is practically completed at De la Mine Road following total investments of \$3,786,100. Implementation of the final surface-course layer for De la Mine Road, which will bring this project to a close, is set for next spring. As a result, cyclists and motorists will be able to share the road safely starting in 2020.

Community Trail

Contribution by Voie Verte Chelsea: \$75,000

Development works: \$1,105,200 (2020); \$99,000 (2021); \$23,500 (2022)

Development works at De la Vallée Road: \$220,000 (2020)

Many tasks have already been completed on the community-trail project this year, including brush clearing, culvert replacement, and the dismantling of level crossings. Implementation of the final foundation between Wallace Road and Church Road is in progress.

In the years ahead, we plan to redevelop intersections on Route 105, Kirk's Ferry Road, and De la Rivière Road as well as install road signs and guardrails. Most of the work, including the final foundation over the remaining 18.6-kilometre segment, will occur in 2020, giving residents the opportunity to enjoy the trail starting in 2021.

Meech Lake Road

Rehabilitation works on P8 at Dunlop with shared roadway: \$3,932,782 (2020)

O'Brien to the end: professional fees of \$330,000 and work to be carried out in 2023

Dunlop to O'Brien: professional fees of \$40,000 (2020) and rehabilitation work totalling \$2,176,792 (2022) (plans and estimates already submitted)

Roadworks will begin in 2020 and continue in phases until 2023. The project will restore good road conditions, ensure road-user safety, and foster road-sharing by cyclists and motorists. We will work closely with the NCC to make the segment of the Gatineau Parkway's North Loop between parking areas P8 and P9 permanently accessible to non-motorized modes of transport.



De la Rivière Road

Rehabilitation works on De la Rivière Road: \$5,000,000 (2021)

The Municipal Council has already awarded the contract for a geotechnical study as well as plans and estimates. While professional services will be more costly than expected given the proximity of De la Rivière Road, we continue to move this project forward in efforts to finalize rehabilitation work in 2021.

Other works included in the three-year capital expense program

Roadworks and public works

Partial rehabilitation work on Route 105 between Scott and Meredith: \$270,000 (2020)

Purchase of two snow-removal trucks: \$540,000 (2020)

Since the cost of snow removal per kilometre has increased drastically across Quebec this year, the Council and the Municipality have decided to perform this task internally and, accordingly, have purchased two trucks for this purpose. This will lead to savings of about \$400,000 a year.

Stabilizing landslide zones at Chelsea Creek: \$4,637,000 (2020)

Subsidy of 75% of costs provided by *Ministère de la Sécurité publique* (ministry of public safety).

Parks, playgrounds and community centres

Lighting for the ball field at the Village Centre: \$178,500 (2020)—\$100,000 subsidy from Jays Care Foundation

Upgrade to municipal soccer fields: \$150,000 (2020)—\$40,000 contribution from Soccer Chelsea

Redevelopment of Farm Point Park: \$65,000 (2020); \$125,000 (2021); \$125,000 (2022)

Renovations to the Farm Point Community Centre: \$154,415 (2022)



Debt

With these new projects, total debt will increase from \$40 million to \$52 million by 2022, while debt at large alone will rise from \$22 million to \$30 million by 2022. This increase is unavoidable if we are to make up our infrastructure maintenance backlog and provide residents with new services designed to generate additional revenue sources by attracting new development.

The major investments made in recent years are:

- Drinking water and wastewater networks
- Major roadworks (Route 105, De la Montagne, Notch, De la Mine, Meech, De la Rivière, Heritage, Loretta, Hendrick)
- Community Trail
- Vehicle fleet and other equipment maintenance

Capital expense program-related debt estimation

	2019	2020	2021	2022
To the whole	\$22,298,767	\$25,797,385	\$29,567,237	\$30,060,121
Sector	\$17,696,833	\$17,688,015	\$17,064,063	\$16,423,879
Quebec gov.	\$3,450,100	\$4,884,600	\$4,571,145	\$5,103,199
Total debt	\$43,445,700	\$48,370,000	\$51,202,445	\$51,587,199

Conclusion

Upon completion of priority projects, the Council expects debt to decline gradually in the years ahead. Please be assured that the Council is making every effort to reduce debt. Future revenues from development projects in the Village Centre will contribute to easing taxation on taxpayers with respect to debt-servicing repayment. Certain investments, however, are necessary if we are to prevent further road deterioration.

This year, unlike previous years, the Municipal Council and the Municipality decided to adopt the three-year capital expense program in November so as to launch calls for tenders earlier, thereby attracting more bids with more competitive pricing and providing us with greater leeway in carrying out various projects.

As was the case last year, the budget will be adopted in mid-December. As usual, you will be provided with a general outline of the budget through your tax account as well as our web site.